

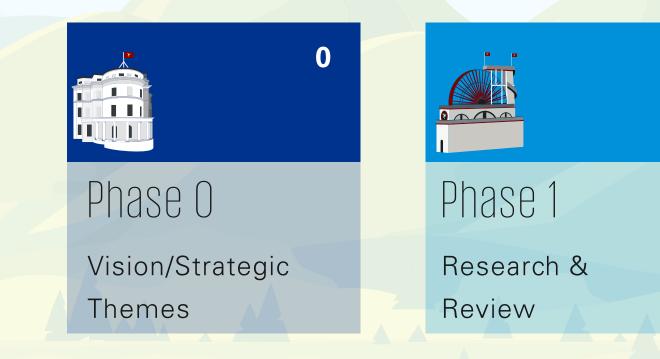


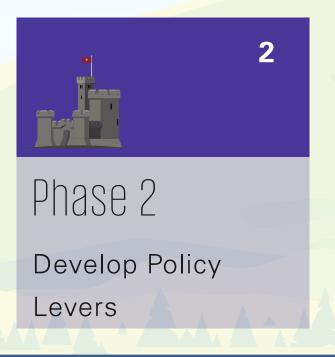


Background

KPMG was appointed as strategic partner to support government in developing a five to ten year economic strategy for the Island with five objectives:

- —Clarify the Island's economic vision
- —Understand the Island's strengths and challenges
- —Identify opportunities
- —Develop policy levers
- —Develop a Strategic Economic Framework





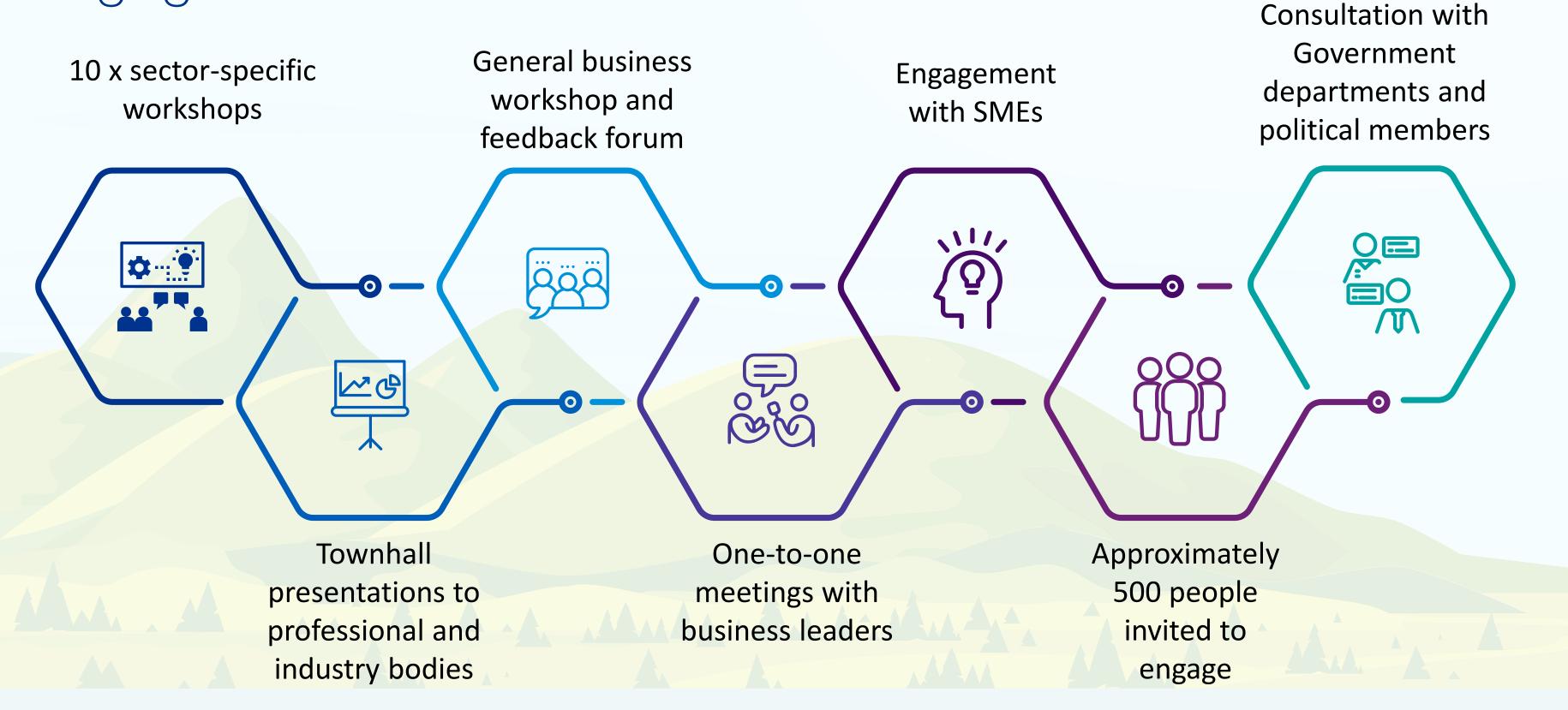




Stakeholder engagement throughout

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Engagement



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Key Themes for the Isle of Man Economy

Sustainable

Stewardship Shining example Inclusive Embedded Innovative



Attractive to People

An island to thrive Wellbeing High quality Beauty Safe place to live

Tech Enabled

Transformational Integrated Data-driven Best-in-class Fit for high tech



Key Themes

Safe haven, politically stable, public / private collaboration



Attractive to Rusiness

Available talent
Innovative
Well-governed
Agile
Enabled (can-do)
Scalable



Global perspective



- Hybrid working era / new way of working
- Customer and employee experience
- Innovation
- Biotech

÷ Skills gaps & shortage

- Technical skill sets, meta-skills and digitalisation
- Value offering at tertiary level in question



- Sustainability; Decarbonisation
- Governance & morality
- Society
- Diversity
- Employee, consumer & investor expectations



- Automation & digitization
- Data driven society
- Digital transformation
- Reshoring or onshoring supply chains



Regulation and tax

- BEPs
- OECD ITR



Industry Headwinds



- Trade arena for competition (US/China/EU)
- independence Campaigns



VIDEO - https://www.youtube.com/watch?v=qdcmCsoYJdM

"ESG is everything you do"

Why now? The rise of the ESG agenda for business



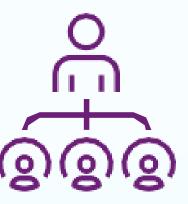
Access to capital



Enhanced risk management and investment returns



Societal pressure



C-suite and board buy-in



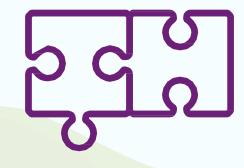
Climate change



Workforce of the future



Regulatory developments



Reporting standards



Working with the third sector



Corporate money seeking projects





CSR is changing



Workforce of the future

Draft Economic Strategy



Remaining relevant and embracing new opportunities



Skills

- Islands Campus
- Reskilling and redeployment of the workforce



Financial Services

- Digitise existing life insurance products
- Innovate the existing life insurance product mix to suit the consumer of tomorrow
- Non-life insurance centre for emerging risks
- Alternative payments



High Tech Industry

- Space Data Analytics
- Niche Technology Specialisation Hub (incl aerospace)
- Space Skills Academy



Green Economy

- Offshore wind production for UK/Ireland
- Offshore wind production with hydrogen storage / supply
- Marine energy innovation and development
- Small island development
- Decarbonisation innovation accelerator



Sustainable Finance

- International carbon credit trading exchange
- Sustainable Finance product suite, including green bonds
- Islamic Finance
- Crowdfunding
- ESG Corporate structuring

Digital Digital

- E-Residency (eGov)
- E-Identity (eGov)
- E-Immigration (eGov)
- Tokenised company foundation
- Digital Currency
- Pay-per-use enabled by blockchain
- Sandbox mindset
- Decriminalization of research to attract cutting edge research and data analytics
- Rethinking digital education
- The World's Data Bank
- Sustainable Data Centres
- Digital Wealth Management
- Digital Exchanges
- Simplification of Settlements

(호) Visitor Economy

- Enhancing access
- Targeting opportunity segments
- Supporting infrastructure
- Experience development
- A more sustainable destination
- A safe destination
- Targeting digital natives



Life Sciences

- Medicinal cannabis export to UK
- Recreational cannabis tourism
- Bioinformatics Cluster
- Specialty Biologics Cluster
- Waste Management Testbed



Gaming and eSports

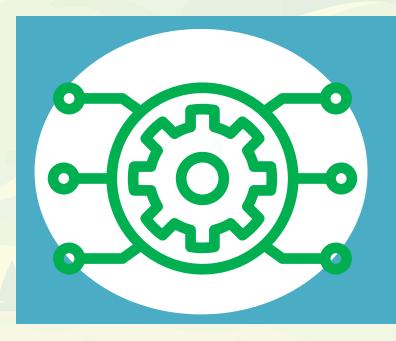
- ESG proposition (eGaming)
- Explore opportunities in less attractive jurisdictions (eGaming)





Sustainable Finance

The Island's existing finance sector has great opportunities to grow into new services that focus on financing sustainable projects, or reduce the negative impacts "traditional" financial products may have.



Green Technology

Using the Island as a test bed for a range of technologies, from production in energy sector solutions to disposal in waste management tech, the Island is a perfect test scale for new technologies.



Carbon Credits

Businesses on and off Island are advancing rapidly towards 2025/2030/2035 goals for net zero, with no local source of carbon credits available. The creation, measurement and trading of these credits represent a business opportunity that could see the Isle of Man become a "carbon hub".



Sustainable Data Centres

With the majority of Isle of Man companies using outsourced data centres to some degree, there is scope for a provider with a focus on sustainability to increase their competitiveness, especially with companies with ambitious carbon commitments to meet.



Sustainable Agriculture

Various sources of emissions within agriculture make up many of the largest categories of emissions on the Isle of Man, creating an opportunity to help farmers reduce these, or to use a model farm on the Isle of Man to test technologies created to develop more sustainable agricultural techniques.



Eco-Tourism

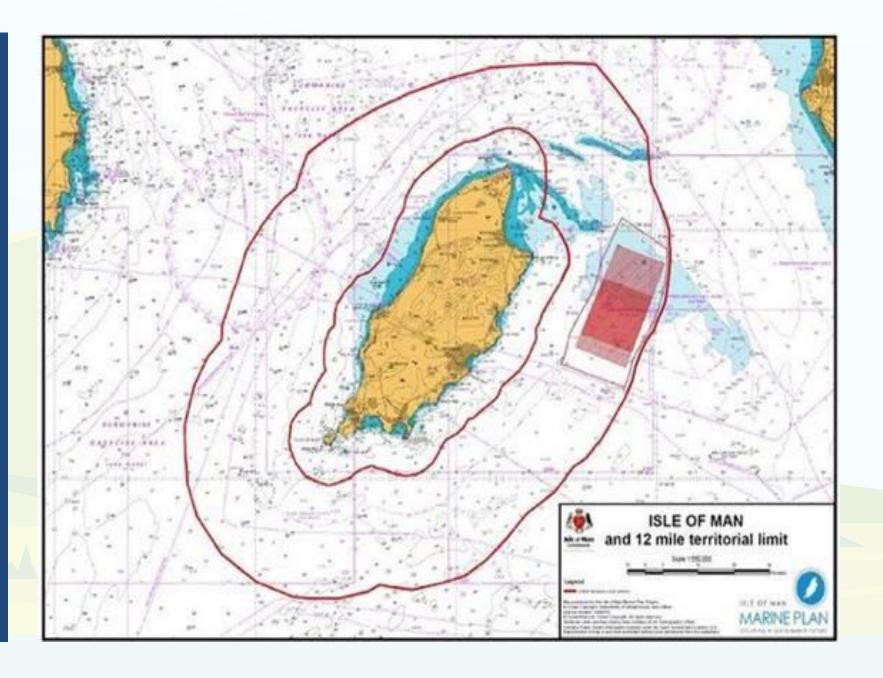
The Isle of Man, as a UNESCO Biosphere with immense natural beauty and infrastructure in place for tourism, could position itself as an eco-tourism destination for tourists in the UK and Ireland, or further afield, if suitably low-carbon transport to the Island can be achieved.

However, none of this can be achieved without credibility and....



Energy

With a huge number of companies making net zero commitments and the Isle of Man's wider net zero ambitions, companies able to plan, design, construct and maintain energy technologies will increase in demand on the Island.



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The Crown Estate plans to offer new leases for windfarms in four seabed regions





Green Economy

- —Offshore wind production for UK/Ireland
- —Offshore wind production with hydrogen storage / supply
- —Marine energy innovation and development
- —Small island development
- —Decarbonisation innovation accelerator



Questions



home.kpmg/cds



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